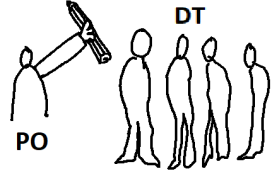
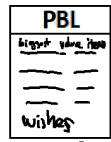


Meeting types in Scrum

SPM1

- refine/update PBL
- prioritize PBL items
- "What?"
- estimate effort 10-50h/PBLitem
- select PBL items for this Sprint

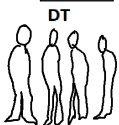
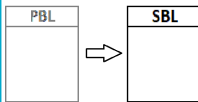


- (work on / estimate top items only)

SPM2

"How?"

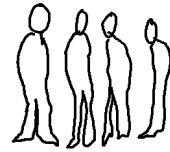
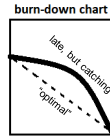
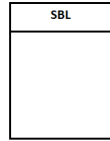
- Divide (some? first?) PBL items (selected for current Sprint) into "SBL" tasks = plan the *work*
- estimate efforts 2-6h
- prioritize / order (some tasks might have dependencies)



- (task lists are not going to be final. Tasks are updated all the time during the Sprint)

DSM/DS

- What I did since last DSM?
- What I'll do today? Pick task(s)
- Obstacles/Impediments?
- Sometimes called "standup meeting" because as short as possible. Max 2min / person. Total 5-15mins

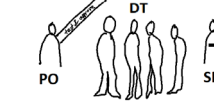
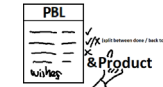


- Burn-down chart shows remaining work

(Work)

- (Workdays e.g. 8h long)
- (Minus lunch => 7.5h, minus coffee breaks => 7h)
- (Minus company trainings, company status meetings, communication, ICT problems, administration => **~6h a day**)
- Use 6h in capacity calculations
- DT. PO must be "reachable"

Sprint Review PO, DT, SM, (+cust, manag)



- Review the **Product** (& PBL items).

PO might accept "Done" PBL items

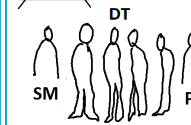
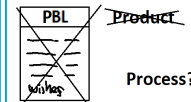
+ (other stakeholders: customers, end-users, managers, ...)

Incomplete work back to PBL, sometimes split into done and incomplete

- (Feedback and new direction)

Sprint Retrospective

- **Process(es)**, co-op, values, communication, methods, efficiency, learning, tools, templates, ...



- Improvements for the process for next Sprint