adidas

February 4, 2024

Presenting myself and the goals of the project

Welcome. My name is Victor and I'm here to create some insights about how the Adidas sales were from the year of 2020 to 2021.

I'll explore:

- 1. How the regions of the United States of America differ on operating profit and volume of sales?
- 2. Should a retailer be cut off and its investment reallocated on another retailer?
- 3. Which class of product is the best seller on each region?
- 4. Which city is the gold mine for Adidas?
- 5. Which is the more efficient approach for sales?

Starting the fun!!

Importing the most common libraries needed through the analysis.

```
[275]: import pandas as pd
       import numpy as np
       import matplotlib.pyplot as plt
       import seaborn as sns
```

I will select only the variables that are of interest to answer the risen questions.

The variables that are being selected refers to:

Retailer: Retailer that made the sales

Invoice Date: Date that were recorded the sales information considering retailer

Region: Region of the USA where it's the city of the retailer

City: City at where the retailer is located

Product: Category of the products

Units Sold: Number of units solds of a category of product in a day by retailer

Total Sales: Number of sales of a category of product made in a day by retailer

Operating Profit: The profit obtained by each record in the data frame

Operating Margin: How much profit a retailer makes per dollar of sales

Sales Method: In which channel the products were sold (online, outlet or in-store)

Importing the data and observing how it is structured regards on columns names, index type, missing values, duplicated values.

```
[276]:
            Retailer Invoice Date
                                       Region
                                                   City
                                                                           Product
         Foot Locker
                        2020-01-01 Northeast New York
                                                             Men's Street Footwear
       1 Foot Locker
                       2020-01-02 Northeast New York
                                                           Men's Athletic Footwear
       2 Foot Locker
                       2020-01-03 Northeast New York
                                                           Women's Street Footwear
                                                        Women's Athletic Footwear
       3 Foot Locker
                       2020-01-04
                                    Northeast New York
       4 Foot Locker
                       2020-01-05 Northeast New York
                                                                     Men's Apparel
         Units Sold Total Sales
                                   Operating Profit Operating Margin Sales Method
       0
                1200
                         600000.0
                                           300000.0
                                                                 0.50
                                                                          In-store
       1
                1000
                         500000.0
                                           150000.0
                                                                 0.30
                                                                          In-store
       2
                1000
                         400000.0
                                           140000.0
                                                                 0.35
                                                                          In-store
       3
                 850
                                                                 0.35
                         382500.0
                                           133875.0
                                                                          In-store
       4
                 900
                         540000.0
                                           162000.0
                                                                 0.30
                                                                          In-store
```

Converting the name of each columns to lowercase and snakecase that it is the pattern followed in python.

Checking for missing values and at the same time assessing the data types of each variable.

[278]: adidas_df.info()

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 9648 entries, 0 to 9647
Data columns (total 10 columns):

| # | Column | Non-Null Count | Dtype | | | | |
|-------------------------|--------------------|--------------------------------|----------------|--|--|--|--|
| | | | | | | | |
| 0 | retailer | 9648 non-null | object | | | | |
| 1 | invoice_date | 9648 non-null | datetime64[ns] | | | | |
| 2 | region | 9648 non-null | object | | | | |
| 3 | city | 9648 non-null | object | | | | |
| 4 | product | 9648 non-null | object | | | | |
| 5 | units_sold | 9648 non-null | int64 | | | | |
| 6 | total_sales | 9648 non-null | float64 | | | | |
| 7 | operating_profit | 9648 non-null | float64 | | | | |
| 8 | operating_margin | 9648 non-null | float64 | | | | |
| 9 | sales_method | 9648 non-null | object | | | | |
| dtyp | es: datetime64[ns] | <pre>int64(1), object(5)</pre> | | | | | |
| memory usage: 753.9+ KB | | | | | | | |

As we may see above, the number of entries for each variable is equal to the number of rows represented by the RangeIndex, therefore, there are no missing values in this data set.

When checked for duplicated values is returned to us that are none duplicated rows.

```
[279]:
       adidas_df.isna().sum()
[279]: retailer
                             0
       invoice_date
                             0
       region
                             0
       city
                             0
       product
                             0
                             0
       units_sold
       total_sales
                             0
       operating_profit
                             0
       operating_margin
                             0
                             0
       sales_method
       dtype: int64
       adidas_df.duplicated().sum()
[280]:
```

[280]: 0

The columns retailer, region, city, product and sales_methodare object-types. In order to optimize the data manipulation and as well create categorical variables, as they statistically already are, I'll convert them from objects to category type. As they all are nominal type, that is not ordered/ordinal, it's not necessary to define order between the values of each variable

```
[281]: object_variables = ['retailer', 'region', 'city', 'product', 'sales_method']
adidas_df[object_variables] = adidas_df[object_variables].astype('category')
adidas_df.info()
```

```
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 9648 entries, 0 to 9647
Data columns (total 10 columns):
```

| # | Column | Non-Null Count | Dtype | | | | |
|---|------------------|----------------|----------------|--|--|--|--|
| | | | | | | | |
| 0 | retailer | 9648 non-null | category | | | | |
| 1 | invoice_date | 9648 non-null | datetime64[ns] | | | | |
| 2 | region | 9648 non-null | category | | | | |
| 3 | city | 9648 non-null | category | | | | |
| 4 | product | 9648 non-null | category | | | | |
| 5 | units_sold | 9648 non-null | int64 | | | | |
| 6 | total_sales | 9648 non-null | float64 | | | | |
| 7 | operating_profit | 9648 non-null | float64 | | | | |
| 8 | operating_margin | 9648 non-null | float64 | | | | |
| 9 | sales_method | 9648 non-null | category | | | | |
| <pre>dtypes: category(5), datetime64[ns](1), float64(3), int64(1)</pre> | | | | | | | |
| memory usage: 427.3 KB | | | | | | | |

3 Going for the insights!!

3.1 How the regions of the United States of America differ on operating profit and volume of sales?

First things first, let's study the regions of the USA for the Adidas brand between the years of start of 2020 and end of 2021 and its impact on sales.

We can see that the West and Northeast regions are the most common throughout the data frame, composing around 25% of the observations each.

```
[282]: (adidas_df['region']
    .value_counts(normalize=True)
    .round(3))
```

```
[282]: West 0.254
Northeast 0.246
Midwest 0.194
South 0.179
Southeast 0.127
```

Name: region, dtype: float64

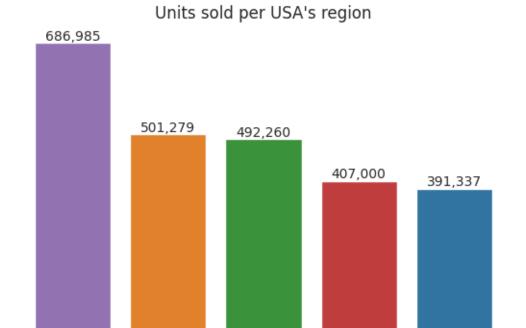
We may check then the region that solds the most units of all products.

```
.agg({'units_sold':np.sum})
.sort_values('units_sold', ascending=False)
.reset_index(drop=True))
region_units
```

```
[283]:
             region units_sold
       0
               West
                         686985
         Northeast
                         501279
       1
       2
              South
                         492260
       3
         Southeast
                         407000
            Midwest
                         391337
```

As expected West and Northeast figures on the top regions.

```
[284]: ax = sns.barplot(data=region_units,
                        x='region',
                        y='units_sold',
                        hue='region',
                        order=['West',
                                'Northeast',
                                'South',
                                'Southeast',
                                'Midwest'])
       for i in range(len(region_units.index)):
           ax.bar_label(ax.containers[i], fontsize=10, fmt='{:,.0f}')
       sns.color_palette('pastel')
       sns.despine(left=True)
       ax.set_yticks([])
       ax.set_ylabel(None)
       ax.set_xlabel(None)
       ax.set_title('Units sold per USA\'s region')
       plt.show()
```



South

Southeast

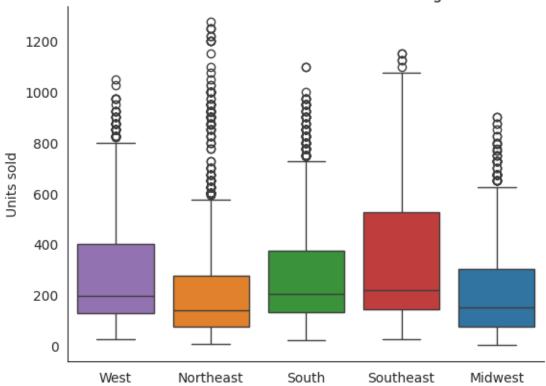
Midwest

Further, we can assess which region is the most regular in its sales.

Northeast

West





| [286]: | region_stats = adidas_df.groupby('region')[['units_sold']].describe().T | |
|--------|---|--|
| | region_stats | |

| | region_sca | CO | | | | | |
|--------|------------|-------|-------------|-------------|-------------|-------------|---|
| [286]: | region | | Midwest | Northeast | South | Southeast | \ |
| | units_sold | count | 1872.000000 | 2376.000000 | 1728.000000 | 1224.000000 | · |
| | _ | mean | 209.047543 | 210.976010 | 284.872685 | 332.516340 | |
| | | std | 173.974630 | 203.637531 | 216.864248 | 261.424311 | |
| | | min | 0.000000 | 7.000000 | 19.000000 | 26.000000 | |
| | | 25% | 75.000000 | 75.000000 | 131.000000 | 143.750000 | |
| | | 50% | 150.000000 | 140.000000 | 203.000000 | 217.000000 | |
| | | 75% | 300.000000 | 275.000000 | 375.000000 | 525.000000 | |
| | | max | 900.000000 | 1275.000000 | 1100.000000 | 1150.000000 | |
| | | | | | | | |
| | region | | West | | | | |
| | units_sold | count | 2448.000000 | | | | |
| | | mean | 280.631127 | | | | |
| | | std | 206.045948 | | | | |
| | | min | 26.000000 | | | | |
| | | 25% | 128.000000 | | | | |
| | | 50% | 196.000000 | | | | |

75%

400.000000

max 1050.000000

```
[287]: adidas_df.groupby('region')['units_sold'].std().sort_values(ascending=False)
[287]: region
       Southeast
                    261.424311
                    216.864248
       South
                    206.045948
       West
       Northeast
                    203.637531
       Midwest
                    173.974630
       Name: units_sold, dtype: float64
[288]: from scipy.stats import iqr
       def spread_measure(var):
           return iqr(var)
       adidas_df.groupby('region')['units_sold'].apply(spread_measure).
        ⇔sort_values(ascending=False)
[288]: region
       Southeast
                    381.25
       West
                    272.00
       South
                    244.00
      Midwest
                    225.00
                    200.00
      Northeast
      Name: units sold, dtype: float64
```

The USA's region that sells the most units of products is the West region and the worst seller, Midwest.

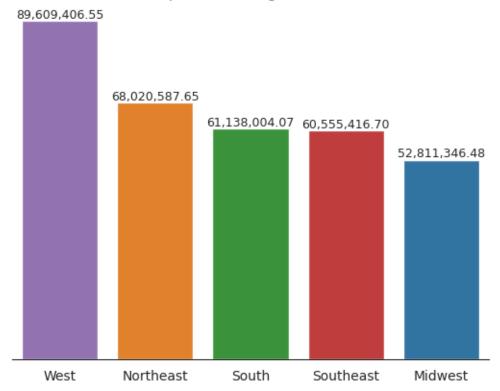
Assessing despite regularity of sales, Midwest stands out as the most regular having the lowest standard deviation and IQR. The region that presented the most irregularity was the Southeast with the greatest standard deviation and IQR. Although, be regular is not always good, once a region may be a bad seller always, for example.

Yet, volume of sales doesn't shows that the West region is the more profitable e.g. once it can sells most low-profit products that generates lower profits. Always good to reinforce: "correlation determines no causation"

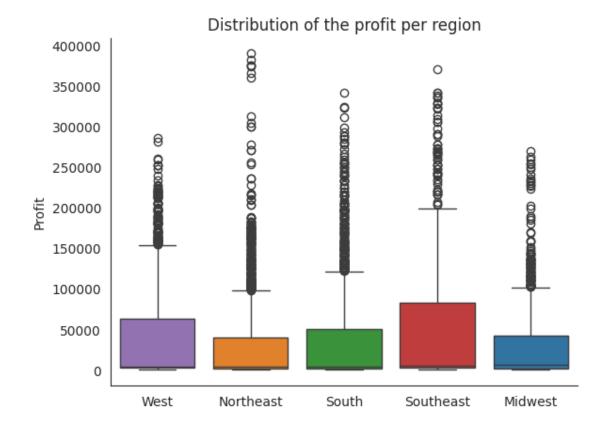
Assessing now the profit generated by region.

```
[289]:
            region operating_profit
      0
               West
                          89609406.55
      1 Northeast
                          68020587.65
      2
              South
                          61138004.07
       3 Southeast
                          60555416.70
            Midwest
                          52811346.48
[290]: ax = sns.barplot(data=region_profit,
                        x='region',
                        y='operating_profit',
                        hue='region',
                        order=['West',
                               'Northeast',
                               'South',
                               'Southeast',
                               'Midwest'])
       for i in range(len(region_profit)):
           ax.bar_label(ax.containers[i], fontsize=9, fmt='{:,.2f}')
       sns.despine(left=True)
       ax.set_ylabel(None)
       ax.set_xlabel(None)
       ax.set_yticks([])
       ax.set_title('Profit per USA\'s region in dollars')
       plt.show()
```





Compairing the yield among the dates given by the data set, one can infer about which region delivers the profit in the most regular way.



| [292]: | <pre>op_profit_df = adidas_df.groupby('region')[['operating_profit']].describe().T op_profit_df</pre> | | | | | | | | |
|--------|---|-------|------------------------|--------------------------|----------------------|---|--|--|--|
| [292]: | region | count | Midwest 1872.000000 | Northeast 2376.000000 | South 1728.000000 | \ | | | |
| | operating_profit | mean | 28211.189359 | 28628.193455 | 35380.789392 | | | | |
| | | std | 40253.139912 | 48551.335194 | 59520.152739 | | | | |
| | | min | 0.000000 | 75.200000 | 217.580000 | | | | |
| | | 25% | 1498.420000 | 1401.047500 | 2020.865000 | | | | |
| | | 50% | 6012.520000 | 3680.000000 | 4031.000000 | | | | |
| | | 75% | 42000.000000 | 39859.375000 | 50156.250000 | | | | |
| | | max | 270000.000000 | 390000.000000 | 341250.000000 | | | | |
| | region | | Southeast | West | | | | | |
| | operating_profit | count | 1224.000000 | 2448.000000 | | | | | |
| | . 0=1 | mean | 49473.379657 | 36605.149734 | | | | | |
| | | std | 71817.845047 | 52845.142286 | | | | | |
| | | min | 339.300000 | 308.700000 | | | | | |
| | | 25% | 2795.545000 | 2342.495000 | | | | | |
| | | 50% | 5753.520000 | 4254.960000 | | | | | |
| | | 75% | 82937.500000 | 63000.000000 | | | | | |

```
[293]: adidas_df.groupby('region')['operating_profit'].std().
        ⇒sort_values(ascending=False)
[293]: region
      Southeast
                    71817.845047
      South
                    59520.152739
      West
                    52845.142286
      Northeast
                    48551.335194
                    40253.139912
      Midwest
      Name: operating_profit, dtype: float64
[294]: from scipy.stats import iqr
      def spread_measure(var):
           return iqr(var)
      adidas_df.groupby('region')['operating_profit'].apply(spread_measure).
        ⇔sort_values(ascending=False)
[294]: region
      Southeast
                    80141.9550
      West
                    60657.5050
      South
                    48135.3850
      Midwest
                    40501.5800
      Northeast
                    38458.3275
      Name: operating_profit, dtype: float64
```

Evaluating if the outliers are caused by some special date as christmas, thanksgiving day, black friday or even 4th of july.

[295]: Empty DataFrame

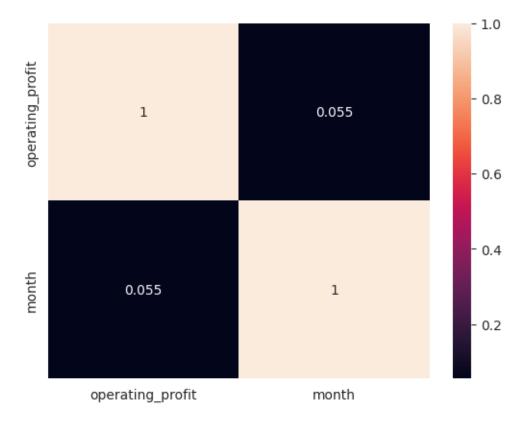
Columns: [retailer, invoice_date, region, city, product, units_sold, total_sales, operating_profit, operating_margin, sales_method]

Index: []

Seeing if there is a correlation between the month in which the sale had been made, the operating margin and the operating profit

```
[296]: adidas_df['month'] = adidas_df['invoice_date'].dt.month

corr = adidas_df[['operating_profit', 'month']].corr()
sns.heatmap(corr, annot=True)
plt.show()
```



Once the correlation between operating_profit and month are close to zero we can infer that there is almost zero correlation between them. Thus, this special dates, on the given data, doesn't cause an abnormal consumption of adidas produts.

3.1.1 Conclusion

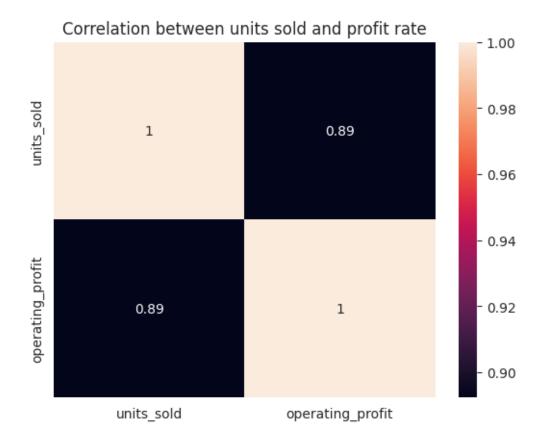
- The region that presented the most regularity was Midwest having both, standard deviation and IQR, the smaller between all evaluated. In contrast, Southeast leads again as the most irregular.
- As shown above, the profit obtained between the start of 2020 and end of 2021 by Adidas had the West as its most profitable region, and the Midwest as its worst.
- Despite the Southeast solds, in units, lower quantities than the South, we may observe that the profit is almost the same, having less discrepancy if compared on regards the difference of quantities of product solds between the two regions. Thus, allowing to create a hypothesis that the Southeast sells more high-profit products than the South region, whose main products are low-profit.
- Special dates didn't impact on the Adidas' profit from 2020 to 2021

Checking if there is evidence of linear correlation between operating_profit and units_sold:



Once there is apparently a linear correlation with low margin of error, that due to the use of confidence interval (ci) at the maximum, between the units_sold and operating_profit we can measure using the Pearson coefficient. It results on a high positive correlation value (0.89).

```
adidas_df[['units_sold','operating_profit']].corr()
[298]:
[298]:
                         units_sold
                                     operating_profit
       units_sold
                           1.000000
                                              0.892379
       operating_profit
                           0.892379
                                              1.000000
[299]:
      sns.heatmap(adidas_df[['units_sold','operating_profit']].corr(),
                   annot=True)
       plt.title('Correlation between units sold and profit rate')
       plt.show()
```



For this particular case, we may infer that there is a positive correlation between the operating_profit and units_sold variables but we can't say that one causes the other.

3.2 Should a retailer be cut off and its investment reallocated on another retailer?

For start let's subset the adidas_df and group it by retailers brands.

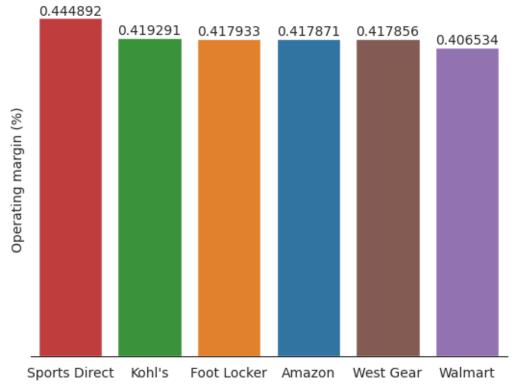
```
[300]:
               retailer
                         operating_margin
                                  0.444892
          Sports Direct
       0
       1
                 Kohl's
                                  0.419291
       2
            Foot Locker
                                  0.417933
       3
                 Amazon
                                  0.417871
              West Gear
                                  0.417856
```

5 Walmart 0.406534

Next, we plot a bar plot with the intent to make clearer the comparison between all of the retailers considering the operating_margin.

```
[301]: ax = sns.barplot(data=retailer_invest,
                        x='retailer',
                        y='operating_margin',
                        hue='retailer',
                        order=['Sports Direct',
                                'Kohl\'s',
                                'Foot Locker',
                                'Amazon',
                                'West Gear',
                                'Walmart'])
       for i in range(len(retailer_invest)):
           ax.bar_label(ax.containers[i], fontsize=10)
       sns.despine(left=True)
       ax.set_yticks([])
       ax.set_ylabel('Operating margin (%)')
       ax.set_xlabel(None)
       ax.set_title('Operating margin for each retailer')
       plt.show()
```



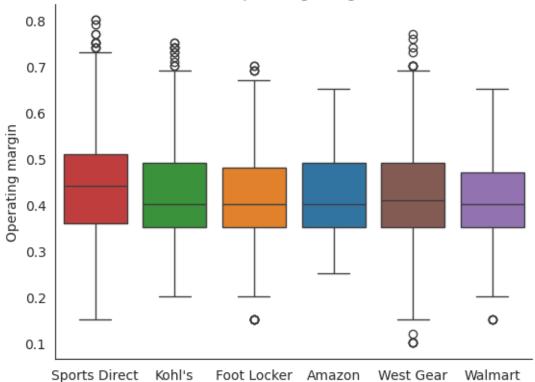


Sports Direct is clear the best-seller retailer. Yet, the others all remain with little differences, in order to select if a retail should be cut off, a descriptive statistics is a reliable tool to start analyzing it.

Assessing for the distribution of the sales for each retailer with the intent to see which brand is the most regular once it turns the investment safer.

plt.show()





Looking for the descriptive statistics of each retailer operating profit we get:

| [303]: | | operating_profit | | | | | \ |
|--------|---------------|------------------|--------------|--------------|--------|-----------|---|
| | | count | mean | std | min | 25% | |
| | retailer | | | | | | |
| | Amazon | 949.0 | 30367.232150 | 44192.495075 | 166.40 | 1661.9200 | |
| | Foot Locker | 2637.0 | 30611.348051 | 51194.484899 | 0.00 | 1504.8000 | |
| | Kohl's | 1030.0 | 35739.080175 | 48292.449414 | 249.60 | 2445.9750 | |
| | Sports Direct | 2032.0 | 36581.178622 | 58018.483181 | 227.04 | 2058.9600 | |
| | Walmart | 626.0 | 41185.387556 | 65699.002068 | 403.20 | 2620.7400 | |
| | West Gear | 2374.0 | 36085.877498 | 56359.734717 | 93.38 | 2011.0825 | |

```
50%
                                    75%
                                              max
      retailer
      Amazon
                      3931.200 47250.0
                                         290625.0
      Foot Locker
                      4314.940 40500.0
                                         382500.0
      Kohl's
                      4166.240 67875.0 236250.0
      Sports Direct 4145.040 57750.0 341250.0
      Walmart
                      4822.580 64000.0 390000.0
      West Gear
                      4607.945
                                54000.0 341250.0
[304]: adidas_df.groupby('retailer')['operating_profit'].std().
        ⇔sort values(ascending=False)
[304]: retailer
      Walmart
                        65699.002068
      Sports Direct
                        58018.483181
      West Gear
                        56359.734717
      Foot Locker
                        51194.484899
      Kohl's
                        48292.449414
      Amazon
                        44192.495075
      Name: operating_profit, dtype: float64
[305]: from scipy.stats import igr
      def spread_measure(var):
          return iqr(var)
      adidas_df.groupby('retailer')['operating_profit'].apply(spread_measure).
        ⇒sort_values(ascending=False)
[305]: retailer
      Kohl's
                        65429.0250
      Walmart
                        61379.2600
      Sports Direct
                        55691.0400
      West Gear
                        51988.9175
      Amazon
                        45588.0800
      Foot Locker
                        38995.2000
      Name: operating_profit, dtype: float64
```

The Walmart has the biggest standard deviation and the second biggest IQR being the more unstable retailer on regards the operating profit.

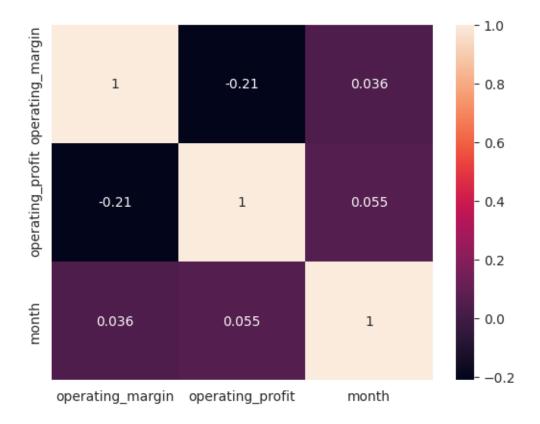
One can think of what may cause these outliers observed in the operating margin boxplot. Evaluating on regards the holidays and special dates (christmas, black friday, thanksgiving day, 4th of july) date we get:

[306]: Empty DataFrame

Columns: [retailer, invoice_date, region, city, product, units_sold, total_sales, operating_profit, operating_margin, sales_method, month] Index: []

Seeing if there is a correlation between the month in which the sale had been made, the operating margin and the operating profit

```
[307]: corr = adidas_df[['operating_margin','operating_profit','month']].corr()
sns.heatmap(corr, annot=True)
plt.show()
```



Once none outliers are correlated to special dates and the correlation between month and the operating profit and margin are close to zero, we can infer that those were caused by an alternative event. By contrast, operating_margin and operating_profit shows a slight negative correlation.

Evaluating the behavior through the days of the month for each retailer in order to see if one impacts in order sales.

3.2.1 Conclusion

- The Walmart has the biggest standard deviation and the second biggest IQR. Considering all that, with only the given data, this may be the channel of sales whose investment could be reallocated to Sports Direct in order to increase the profit of the company.
- Special dates didn't impact on the Adidas' operating profit from 2020 to 2021.

3.3 Which class of products is the best-seller on each region?

With the intent to have a better visualization on the products, regions and units sold all together, a pivot table is made summing the values of units_sold per region and product types.

```
aggfunc=np.sum))
prod_and_reg
```

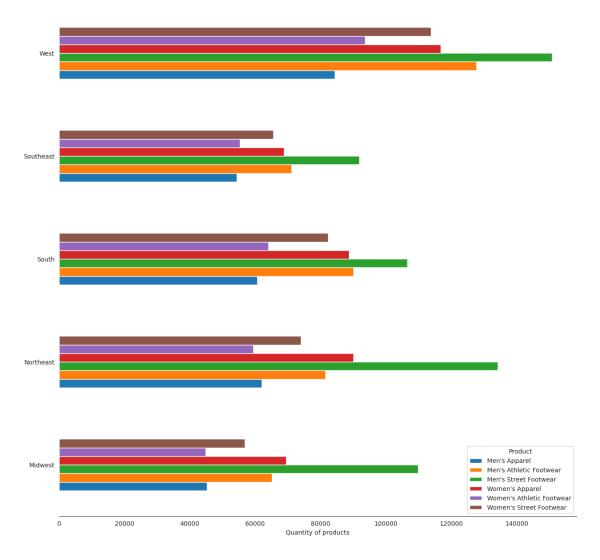
```
[308]: region
                                  Midwest Northeast
                                                       South Southeast
                                                                           West
      product
                                    45304
                                               62031
                                                       60641
                                                                  54385
                                                                          84322
      Men's Apparel
                                                       90079
      Men's Athletic Footwear
                                    65120
                                               81474
                                                                  71129 127724
      Men's Street Footwear
                                   109861
                                              134252 106545
                                                                  91867
                                                                         150795
      Women's Apparel
                                    69435
                                               90048
                                                       88740
                                                                  68839 116765
      Women's Athletic Footwear
                                    44808
                                               59464
                                                       63998
                                                                  55292
                                                                          93674
      Women's Street Footwear
                                    56809
                                               74010
                                                       82257
                                                                  65488 113705
```

Plotting a bar plot making it more intuitive and clear.

```
[309]: prod_and_reg.T.plot(kind='barh',legend=True, figsize=(15,15))

sns.despine(left=True)
sns.set_style('white')
plt.legend(title='Product',fontsize=10,loc='best')
plt.xlabel('Quantity of products')
plt.ylabel(None)
plt.ylabel(None)
plt.title('Sales of units of each product type by region')
plt.show()
```

Sales of units of each product type by region



Obtaining the best seller products types for each region:

```
[310]: print('The best-sellers types of products by Adidas per region are:')
for region in prod_and_reg.columns:
    product = prod_and_reg.loc[:,region].idxmax()
    print(f'{region}: {product}')
```

The best-sellers types of products by Adidas per region are:

Midwest: Men's Street Footwear Northeast: Men's Street Footwear South: Men's Street Footwear Southeast: Men's Street Footwear West: Men's Street Footwear

3.3.1 Conclusion

One can conclude then that the products from Adidas that are the best-sellers in USA's regions, given by the data set, are from the category Men's Street Footwear

3.4 Which city is the gold mine for Adidas?

In order to determine the cities that provides more profit the following process was done

```
[311]:
                       units_sold total_sales
                                                 operating_profit
                                                                    operating_margin
                city
                                     17633424.0
                                                        9147581.39
                                                                             0.553565
          Birmingham
                            63327
           Knoxville
       1
                            66077
                                     18067440.0
                                                        8493660.06
                                                                             0.506574
       2
             Detroit
                            50095
                                     18625433.0
                                                        8135894.02
                                                                             0.475764
```

3.4.1 Conclusion

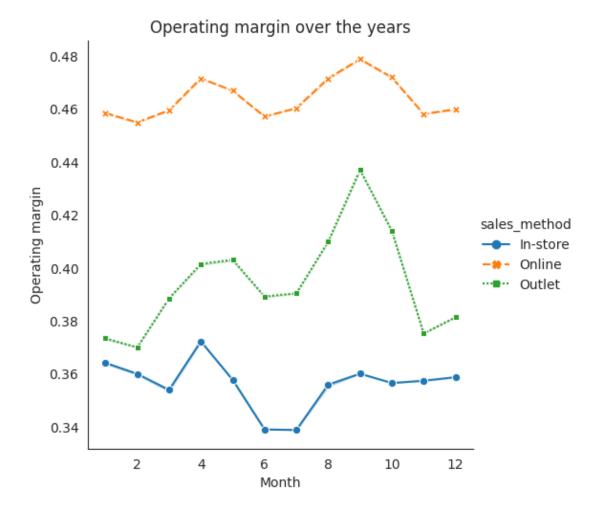
Thus, despite having less total_sales and units_sold than the second and third, Birmingham have the best operating_margin being the best city for sales

3.5 Which is the more efficient approach for sales?

To choose the more efficient approach will be taken into account the variables sales_method ,operating_margin and total_sales once these consider the volume of sales and the profit rate and the manner that the sale was closed.

```
[312]: operating_margin total_sales sales_method Online 0.464152 247672882.0 Outlet 0.394876 295585493.0 In-store 0.356121 356643750.0
```

Let's evaluate how the operating margin was affected over the years covered on the dataset



3.5.1 Conclusion

We can observe that in the range of two years the sales made online presented a decrease while on outlets and in-store, an increase. Yet, at the moment of this data collection, online remains as the most profitable channel of sales, having the highest operating margin.