

# Business Analytics



UNIVERSITAT DE  
BARCELONA

Facultat d'Economia  
i Empresa

# Presentation

Objectives: Introduce lecturers and students and share the general content of the course paying special attention to any subject of special interest for the attendants

- Who we are?
- What are we going to do?
- How are we going to do?
- What is Business Analytics?

# Who we are?

- Mariano Yagüez Insa
  - [mariano.yaguez@ub.edu](mailto:mariano.yaguez@ub.edu)
- Associated Professor at Economic Studies in University of Barcelona.
- CIO at Ajuntament de Barcelona.
- Director of Public Administration in Telefonica de España.
- Previous:
  - Coordinator of Citizen Care in Generalitat of Catalonia.
  - E-Business Director in Insurance Area of La Caixa.
  - Senior Manager in CRM Practice in PricewaterhouseCoopers.
  - Presale Support in Telefonica Sistemas.
  - Communications Specialist in Olympic Office Barcelona 1992 in IBM.
- Academic Background:
  - Graduate in Physics Sciences in University of Barcelona.
  - Postgraduate studies in General Management in EADA.
  - Ph in Economic Studies.

# What are we going to do?

- What is Business Analytics?
- Impact of Business Analytics in a Company. General approach
- Business Analytics impact in Marketing
- Business Analytics impact in Human Resource Management and Organization Models
- How to evaluate new opportunities
- Impact of Business Analytics in different sectors: New Business and transformation

# What are we going to do?

- Presentation.
  - Objectives: Introduce the lecturers and students and share the general content of the course paying special attention to any subject of special interest for the attendants.
- What is Business Analytics?
  - Objectives: Introduce the concept of Business Analytics and why is important now. Review the history of data management in business to learn from errors.
- What is Business Analytics? What the market says.
  - Objectives: Once we have reviewed formal definition of Business Analytics we will check what the market says about this subject.
- Impact of Business Analytics in a Company. General approach.
  - Objectives: We will dedicate this sessions to analyze what is the impact of gathering, managing and analyzing data in the different areas of a Company
    - Value Chain in a company. What is and why we use. Canvas model as an alternative.
    - New Value Chain: Impact of Business Analytics.

# What are we going to do?

- Business Analytics impact in Marketing.
  - Digital Marketing Mix: new products, dynamic pricing, distribution channels any more, promotion no more.
  - What we know about clients and what we would like to know... and why. Prescription is the word.
  - Social Media. How to convert data in value.
  - IoT. What's next and what are we going to do with?
- Business Analytics impact in Human Resource Management and Organization Models.
  - New profiles: where are them, how to capture and how to retain.
  - Data oriented companies: no more doubt, everything has changed.
- How to evaluate new opportunities.
  - What is the value of the data? Will it appear in liabilities?
  - Changes in financial statements: Data economy. Challenges and opportunities.

# What are we going to do?

- Impact of Business Analytics in different sectors: New Business and transformation.
  - Manufacturing, Telecommunications, Retail and Public Services.
  - Finance and Insurance, Health, Utilities and Energy.
- How to adopt. There is no option.
  - Framework for the adoption of Business Analytics. Is not just “fashion”.

# How are we going to do?

- We will be together for 15 sessions beginning 16<sup>th</sup> February till 26<sup>th</sup> of May.
- We will share sessions every Thursday from 18:00 till 20:00.
- You will have to work on your own at least 1 additional hour every week... or more.
- In general:
  - You will have to prepare (read and if possible understand) the contents of every session in advance. I will publish it in Campus Virtual 1 week before so you will have a full week to prepare this contents.
  - Every session (more or less) you will have to complete a test related with the material you have prepared during the week. It will take between 10 and 15 minutes.
  - Then we will review all together the test and you will check if you have done it correct.
  - Finally we will review all the contents and we will focus on the most important ones so you will have prepared it, have done the test, review the test all together and have done a final review of the most important parts of contents.
  - Then I will publish contents for next session and repeat the process.



# How are we going to do?

- But...
  - You will have to prepare at least 3 business cases at home... It's homework.
  - You will have to present and defend this 3 business cases at virtual sessions. So on this sessions maybe we don't have time to do the tests.
  - This homework will be used to evaluate you:
    - I will evaluate every homework.
    - I will use the best 2 evaluations with a weight of 20% each one to compose your final grade.
  - Additionally global participation in session will have a weigh of another 20%.
  - And a final evaluations with a weigh of a 40%.
  - This 3 items will compose your final grade.
- Anyway you have the option of final evaluation

# What is Business Analytics?



110s



2010s

Something maybe we don't need to develop business.

# What is Business Analytics?



1810s



2010s

Something maybe we don't need to develop business.



# What is Business Analytics?



1910s



2010s

Something maybe we don't need to develop business.

# What is Business Analytics?



1960s



2010s

Something maybe we don't need to develop business.

# What is Business Analytics?

But it not allways works...

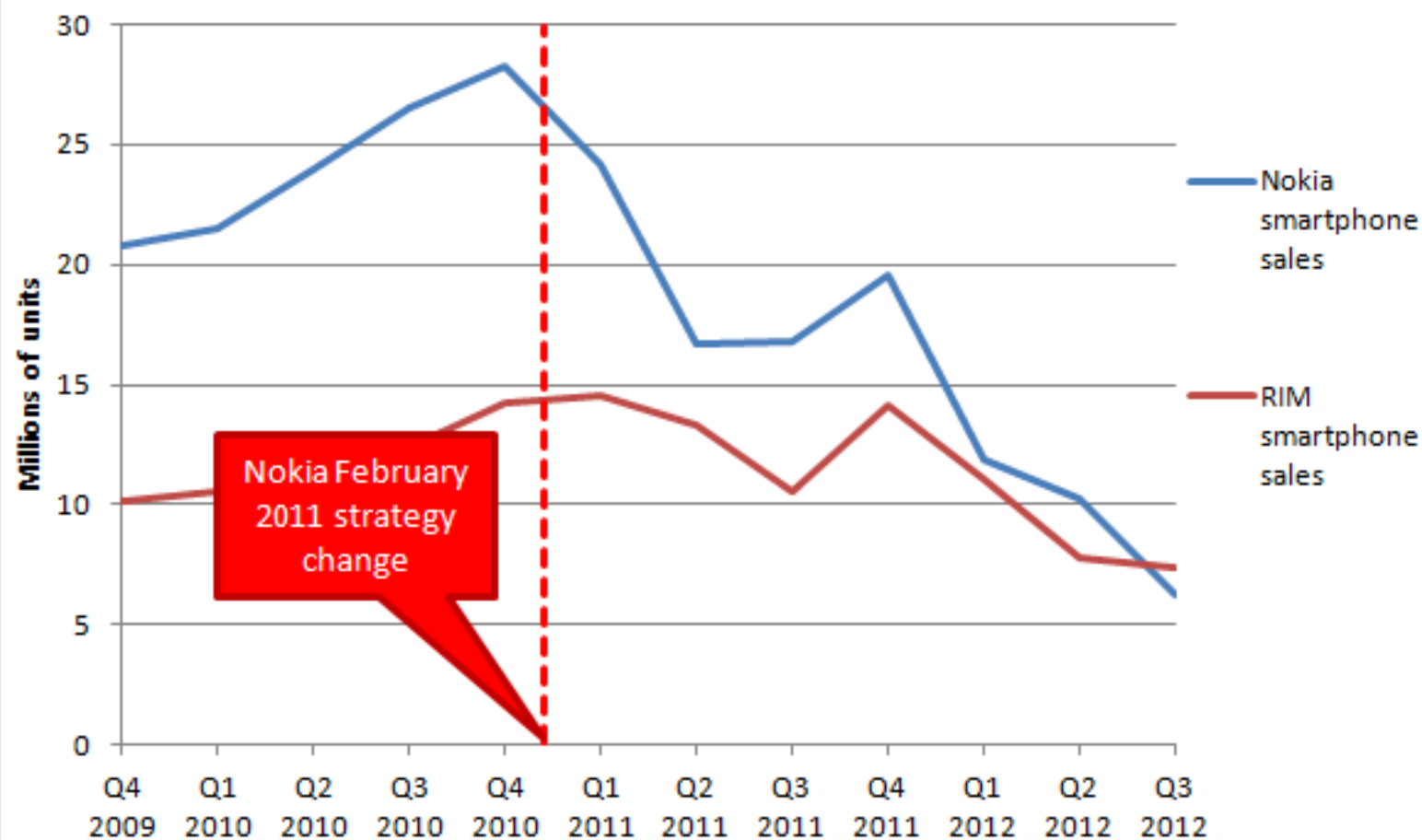
NOKIA

Games



Select

## Nokia and RIM unit sales development



All data from Tomi Ahonen quarterly smartphone reports 2010-2012



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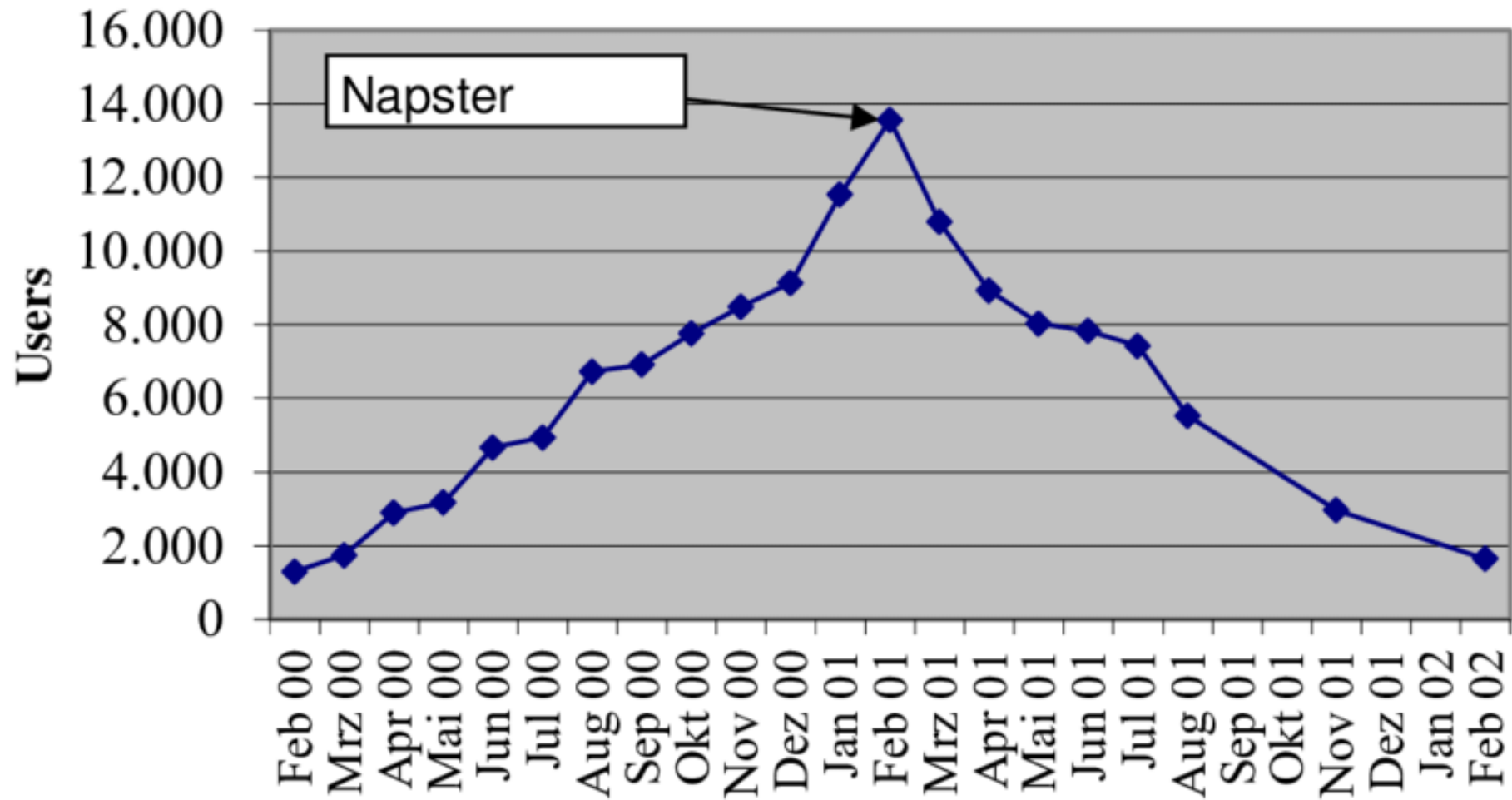


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What's  
Next  
For

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How SHAWN  
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upended music ...  
and a lot more

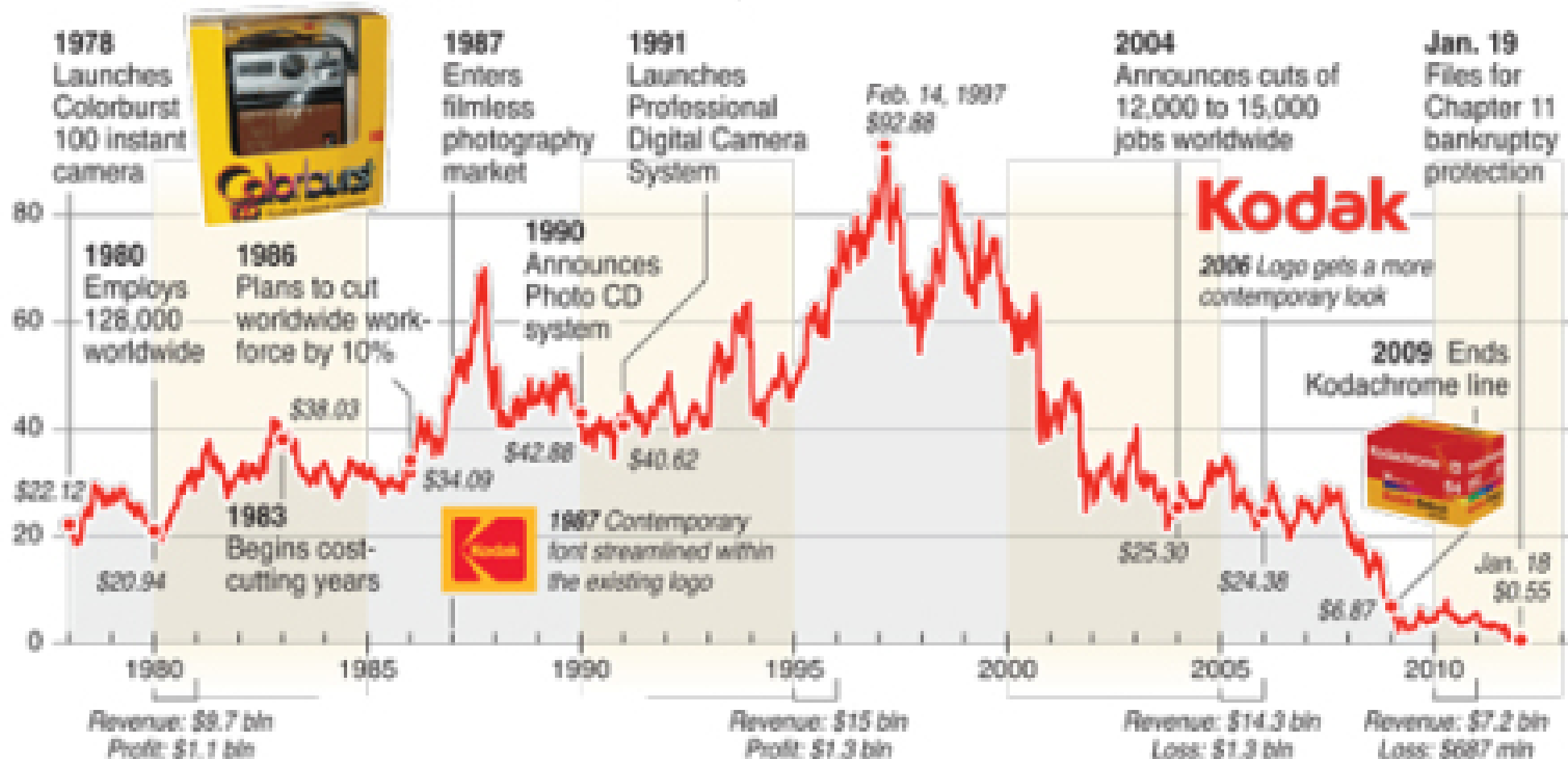




# KODAK FILES FOR BANKRUPTCY

Eastman Kodak Co, a 130-year-old photographic film pioneer, has filed for bankruptcy protection. It said it had also obtained a \$950 million, 18-month credit facility from Citigroup to keep it going

## SHARE PRICE HISTORY — WEEKLY CLOSE IN US\$



Sources: Eastman Kodak Co., Thomson Reuters, news reports



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# Thank You



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