# Chapter 2: Why is Software Architecture Important?

## Inhibiting or Enabling a System's Quality Attributes

- Whether a system will be able to exhibit its desired (or required) quality attributes is substantially determined by its architecture.
  - Performance
  - Modifiability
  - Security
  - Scalability
  - Reusability

## Reasoning About and Managing Change

- About 80 percent of a typical software system's total cost occurs after initial deployment
  - accommodate new features
  - adapt to new environments,
  - fix bugs, and so forth.
- Every architecture partitions possible changes into three categories
  - A local change can be accomplished by modifying a single element.
  - A nonlocal change requires multiple element modifications but leaves the underlying architectural approach intact.
  - An architectural change affects the fundamental ways in which the elements interact with each other and will require changes all over the system.

## Reasoning About and Managing Change

- Obviously, local changes are the most desirable
- A good architecture is one in which the most common changes are local, and hence easy to make.

## **Predicting System Qualities**

- When we examine an architecture we can confidently predict that the architecture will exhibit the associated qualities.
- The earlier you can find a problem in your design, the cheaper, easier, and less disruptive it will be to fix.

## Enhancing Communication Among Stakeholders

- The architecture—or at least parts of it—is sufficiently abstract that most nontechnical people can understand it.
- Most of the system's stakeholders can use as a basis for creating mutual understanding, negotiating, forming consensus, and communicating with each other.
- Each stakeholder of a software system is concerned with different characteristics of the system
  - Users, client, manager, architect

## Earliest Design Decisions

- Software architecture is a manifestation of the earliest design decisions about a system.
- These early decisions affect the system's remaining development, its deployment, and its maintenance life.
- What are these early design decisions?
  - Will the system run on one processor or be distributed across multiple processors?
  - Will the software be layered? If so, how many layers will there be? What will each one do?
  - Will components communicate synchronously or asynchronously?
  - What communication protocol will we choose?
  - Will the system depend on specific features of the operating system or hardware?
  - Will the information that flows through the system be encrypted or not?

### Defining Constraints on an Implementation

- An implementation exhibits an architecture if it conforms to the design decisions prescribed by the architecture.
  - The implementation must be implemented as the set of prescribed elements
  - These elements must interact with each other in the prescribed fashion
- Each of these prescriptions is a constraint on the implementer.

## Influencing the Organizational Structure

- Architecture prescribes the structure of the system being developed.
- The architecture is typically used as the basis for the work-breakdown structure.
- The work-breakdown structure in turn dictates
  - units of planning, scheduling, and budget
  - interteam communication channels
  - configuration and file-system organization
  - integration and test plans and procedures;
  - the maintenance activity

### **Enabling Evolutionary Prototyping**

- Once an architecture has been defined, it can be prototyped as a skeletal system.
  - A skeletal system is one in which at least some of the infrastructure is built before much of the system's functionality has been created.
- The fidelity of the system increases as prototype parts are replaced with complete versions of these parts.
- This approach aids the development process because the system is executable early in the product's life cycle.
- This approach allows potential performance problems to be identified early in the product's life cycle.
- These benefits reduce the potential risk in the project.

## Improving Cost and Schedule Estimates

- Architecture is used to help the project manager create cost and schedule estimates early in the project life cycle.
- Top-down estimates are useful for setting goals and apportioning budgets.
- Bottom-up understanding of the system's pieces are typically more accurate than those that are based purely on top-down system knowledge.
- The best cost and schedule estimates will typically emerge from a consensus between the top-down estimates (created by the architect and project manager) and the bottom-up estimates (created by the developers).

### Transferable, Reusable Model

- Reuse of architectures provides tremendous benefits for systems with similar requirements.
  - Not only can code be reused, but so can the requirements that led to the architecture in the first place
  - When architectural decisions can be reused across multiple systems, all of the early-decision consequences are also transferred

## Using Independently Developed Components

- Architecture-based development often focuses on components that are likely to have been developed separately, even independently
- Commercial off-the-shelf components, open source software, publicly available apps, and networked services are example of interchangeable software components.
- The payoff can be
  - Decreased time to market
  - Increased reliability
  - Lower cost
  - Flexibility (if the component you want to buy is not terribly special purpose, it's likely to be available from several sources)

## Restricting Design Vocabulary

- As useful architectural patterns are collected, we see the benefit in restricting ourselves to a relatively small number of choices of elements and their interactions.
  - We minimize the design complexity of the system we are building.
  - Enhanced reuse
  - More regular and simpler designs that are more easily understood and communicated
  - More capable analysis
  - Shorter selection time
  - Greater interoperability.

## **Basis for Training**

- The architecture can serve as the first introduction to the system for new project members.
- Module views show someone the structure of a project
  - Who does what, which teams are assigned to which parts of the system, and so forth.
- Component-and-connector explains how the system is expected to work and accomplish its job.

### Summary

- 1. An architecture will inhibit or enable a system's driving quality attributes.
- The decisions made in an architecture allow you to reason about and manage change as the system evolves.
- The analysis of an architecture enables early prediction of a system's qualities.
- A documented architecture enhances communication among stakeholders.
- 5. The architecture is a carrier of the earliest and hence most fundamental, hardest-to-change design decisions.
- An architecture defines a set of constraints on subsequent implementation.
- 7. The architecture dictates the structure of an organization, or vice versa.

### Summary

- 8. An architecture can provide the basis for evolutionary prototyping.
- 9. An architecture allows the architect and project manager to reason about cost and schedule.
- 10. An architecture can be created as a transferable, reusable model that form the heart of a product line.
- 11. Architecture-based development focuses attention on the assembly of components, rather than simply on their creation.
- 12. By restricting design alternatives, architecture channels the creativity of developers, reducing design and system complexity.
- 13. An architecture can be the foundation for training a new team member.

# Chapter 3: The Many Contexts of Software Architecture

#### Contexts of Software Architecture

- We put software architecture in its place relative to four contexts:
  - Technical. What technical role does the software architecture play in the system?
  - Project life cycle. How does a software architecture relate to the other phases of a software development life cycle?
  - Business. How does the presence of a software architecture affect an organization's business environment?
  - Professional. What is the role of a software architect in an organization or a development project?

### **Technical Context**

- The most important technical context factor is the set of quality attributes that the architecture can help to achieve.
- The architecture's current technical environment is also an important factor.
  - Standard industry practices
  - Software engineering techniques prevalent in the architect's professional community.

## Project Life-cycle Context

- Software development processes are standard approaches for developing software systems.
- They tell the members of the team what to do next.
- There are four dominant software development processes:
  - Waterfall
  - Iterative
  - Agile
  - Model-driven development

### **Architecture Activities**

- Architecture is a special kind of design, so architecture finds a home in each process of software development.
- There are activities involved in creating a software architecture, using it to realize a complete design, and then implementing
  - Understanding the architecturally significant requirements
  - Creating or selecting the architecture
  - Documenting and communicating the architecture
  - Analyzing or evaluating the architecture
  - Implementing and testing the system based on the architecture
  - Ensuring that the implementation conforms to the architecture

#### **Business Context**

- Systems are created to satisfy the business goals of one or more organizations.
  - Development organizations: e.g., make a profit, or capture market, or help their customers do their jobs better, or keep their staff employed, or make their stockholders happy
  - Customers have their own goals: e.g., make their lives easier or more productive.
  - Other organizations, such as subcontractors or government regulatory agencies, have their own goals
- Architects need to understand the goals.
- Many of these goals will influence the architecture.

## Architecture and business goals

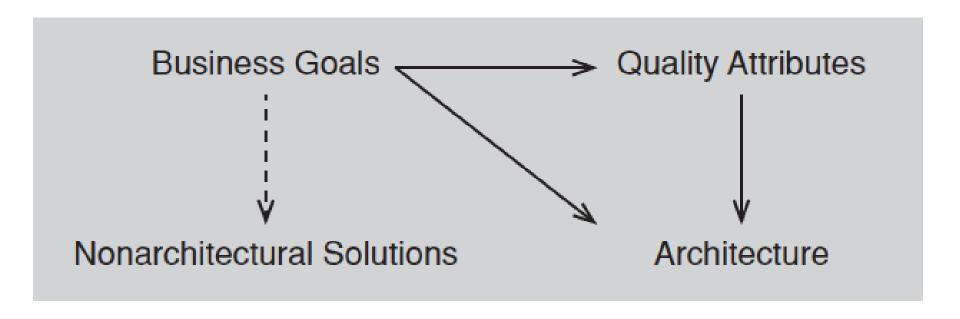


FIGURE 3.2 Some business goals may lead to quality attribute requirements (which lead to architectures), or lead directly to architectural decisions, or lead to nonarchitectural solutions.

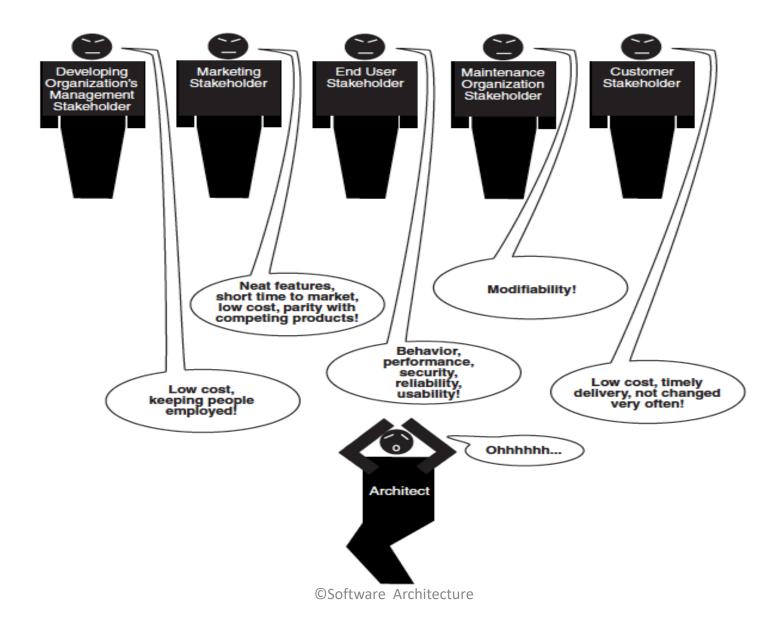
### **Professional Context**

- Architects need more than just technical skills.
  - Architects need diplomatic, negotiation, and communication skills.
  - Architects need the ability to communicate ideas clearly
- Architects need up-to-date knowledge.
  - Know about (for example) patterns, or database platforms, or web services standards.
  - Know about business considerations.

#### Stakeholders

- A stakeholder is anyone who has a stake in the success of the system
- Stakeholders typically have different specific concerns on the system
- Early engagement of stakeholders to understand the constraints of the task, manage expectations, negotiate priorities, and make tradeoffs.

### Stakeholders



#### How is Architecture Influenced?

- Technical requirements
- Architects
- Business, social, and technical environment

### How is Architecture Influenced?

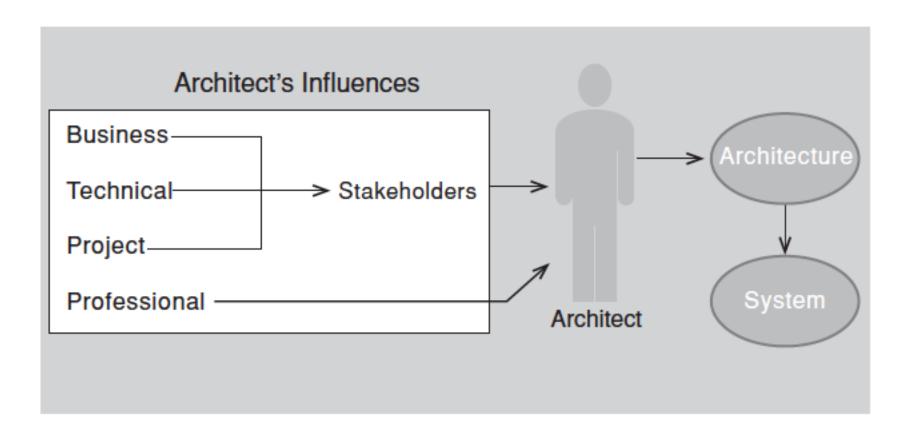


FIGURE 3.4 Influences on the architect

#### Technical context

- The architecture can affect stakeholder's requirements for the next system
- A customer may relax some of their requirements to gain these economies.
- Shrinkwrapped software has affected people's requirements, as it is inexpensive and of high quality.

#### Project context

- The architecture affects the structure of the developing organization.
- An architecture prescribes the units of software to be implemented and integrated to the system.
- These units are the basis for the development project's structure.
- the development, test, and integration activities all revolve around the units.

#### Business context

- The architecture can affect the business goals of the developing organization.
- The architecture can provide opportunities for the efficient production and deployment of similar systems, and the organization may adjust its goals to take advantage of its newfound expertise.

#### Professional context

- The process of system building will affect the architect's experience
- A system that was successfully built will make the architect more inclined to build systems using the same approach in the future.
- Architectures that fail are less likely to be chosen for future projects.



### Architecture Influence Cycle

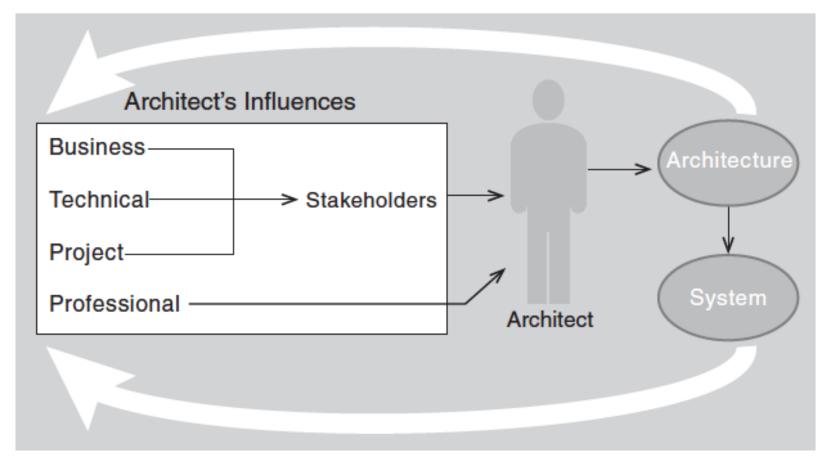


FIGURE 3.5 Architecture Influence Cycle

### Summary

- Architectures exist in four different contexts
  - Technical.
  - Project life cycle.
  - Business.
  - Professional.
- An architecture has influences that lead to its creation, and its existence has an impact on the architect, the organization, and, potentially, the industry

# Chapter 4: Understanding Quality Attributes

## Architecture and Requirements

- System requirements can be categorized as:
  - Functional requirements state what the system must do, how it must behave or react to run-time stimuli.
  - Quality attribute requirements qualify functional requirements, e.g., how fast the function must be performed, how resilient it must be to erroneous input, etc.
  - Constraints. A constraint is a design decision with zero degrees of freedom.

## Functionality

- Functionality is the ability of the system to do the work for which it was intended.
- Functionality has a strange relationship to architecture:
  - –functionality does not determine architecture;

## **Quality Attribute Considerations**

- If a functional requirement is "when the user presses the green button the Options dialog appears":
  - a performance qualification might describe how quickly the dialog will appear;
  - an availability qualification might describe how often this function will fail, and how quickly it will be repaired;
  - a usability qualification might describe how easy it is to learn this function.

### Two Categories of Quality Attributes

- The ones that describe some properties of the system at runtime
  - Availability, performance, usability, security
- The ones that describe some properties of the development of system
  - Modifiability
  - Testability

## Quality Attribute Considerations

- There are problems with previous discussions of quality attributes:
- 1. Untestable definitions. The definitions provided for an attribute are not testable. It is meaningless to say that a system will be "modifiable"
- 2. Overlapping concerns. Is a system failure due to a denial of service attack an aspect of availability, performance, security, or usability?

## Quality Attribute Considerations

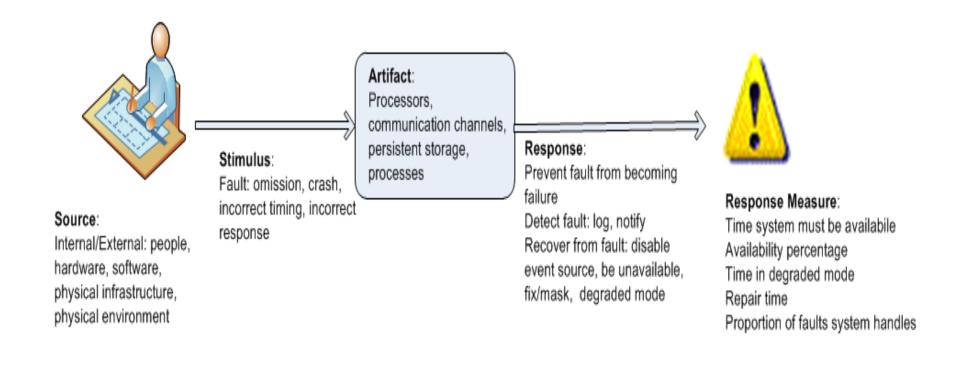
 A solution to the problems (untestable definitions and overlapping concerns) is to use quality attribute scenarios as a means of characterizing quality attributes.

- We use a common form to specify all quality attribute requirements as scenarios.
- Our representation of quality attribute scenarios has these parts:
  - 1. Stimulus
  - 2. Stimulus source
  - 3. Response
  - 4. Response measure
  - 5. Environment
  - 6. Artifact

- **1. Stimulus**. The stimulus is a condition that requires a response when it arrives at a system.
- **2. Source of stimulus**. This is some entity (a human, a computer system, or any other actuator) that generated the stimulus.
- **3. Response**. The response is the activity undertaken as the result of the arrival of the stimulus.
- **4. Response measure**. When the response occurs, it should be measurable in some fashion so that the requirement can be tested.
- **5. Environment**. The stimulus occurs under certain conditions. The system may be in an overload condition or in normal operation, or some other relevant state.
- **6. Artifact**. This may be a collection of systems, the whole system, or some piece or pieces of it. Some artifact is stimulated.

- General quality attribute scenarios are system independent and can, potentially, pertain to any system
- Concrete quality attribute scenarios are specific to the particular system under consideration.

Example general scenario for availability:

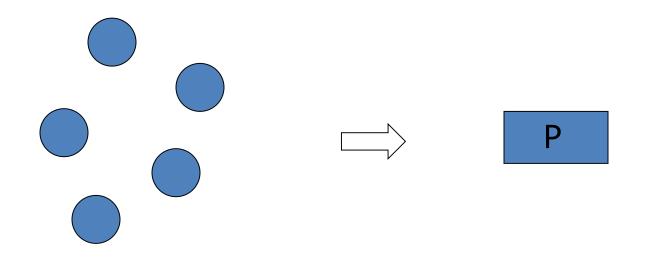


# Achieving Quality Attributes Through Tactics

- There are a collection of primitive design techniques that an architect can use to achieve a quality attribute response.
- We call these architectural design primitives tactics.
- Tactics, like design patterns, are techniques that architects have been using for years.
- We do not invent tactics, we simply capture what architects do in practice.

## Tactics: examples

Resource scheduling is a tactic for performance



Given: release time, workload of each task

To determine when each task is executed

**Objectives**: to minimize average completion time of the tasks

## Tactic v.s. Architectural pattern

- A tactic is a design decision for a single quality attribute
- A tactic does not consider tradeoffs among quality attributes
- Architectural patterns can be seen as "packages" of tactics, in which tradeoffs are considered

# Achieving Quality Attributes Through Tactics

- We need to isolate, catalog, and describe the tactics. Why do we do this?
  - 1. Design patterns are complex, and often difficult to apply as is; architects need to modify and adapt them.
  - 2. If no pattern exists to realize the architect's design goal, tactics allow the architect to construct a design fragment from "first principles".
  - 3. By cataloguing tactics, we will have a choice of multiple tactics to improve a particular quality attribute. The choice of which tactics to use depends on factors such as the cost to implement.

## **Guiding Quality Design Decisions**

- Architecture design is a systematic approach to making design decisions.
- We categorize the design decisions as follows:
  - 1. Allocation of responsibilities
  - 2. Coordination model
  - 3. Data model
  - 4. Management of resources
  - 5. Mapping among architectural elements
  - 6. Binding time decisions
  - 7. Choice of technology

## Allocation of Responsibilities

- Decisions involving allocation of responsibilities include:
  - identifying the responsibilities including basic system functions, architectural infrastructure, and satisfaction of quality attributes.
  - determining how these responsibilities are allocated to non-runtime and runtime elements (namely, modules, components, and connectors).

### **Coordination Model**

- Decisions about the coordination model include:
  - identify the elements of the system that must coordinate, or are prohibited from coordinating
  - determining the properties of the coordination, such as timeliness, currency, correctness, and consistency
  - choosing the communication mechanisms that realize those properties.
    - stateful vs. stateless,
    - synchronous vs. asynchronous,
    - guaranteed vs. non-guaranteed delivery, and

### Data Model

- Decisions about the data model include:
  - choosing the major data abstractions, their operations, and their properties.
  - metadata needed for consistent interpretation of the data
  - organization of the data, i.e., to decide whether the data is going to be kept in a relational data base, a collection of objects or both

## Management of Resources

- Decisions for management of resources include:
  - identifying the resources that must be managed and determining the limits for each
  - determining which system element(s) manage
     each resource
  - determining how resources are shared and the strategies employed when there is contention
  - determining the impact of saturation on different resources.

### Mapping Among Architectural Elements

- Useful mappings include:
  - the mapping of modules and runtime elements to each other
  - the assignment of runtime elements to processors
  - the assignment of items in the data model to data stores
  - the mapping of modules and runtime elements to units of delivery

## **Binding Time**

- The decisions in the other categories have an associated binding time decision. Examples of such binding time decisions include:
  - For allocation of responsibilities you can have build-time selection of modules via a parameterized build script.
  - For choice of coordination model you can design run-time negotiation of protocols.
  - For resource management you can design a system to accept new peripheral devices plugged in at run-time.

## Summary

- Requirements for a system come in three categories.
  - 1. Functional. These requirements are satisfied by including an appropriate set of responsibilities within the design.
  - 2. Quality attribute. These requirements are satisfied by the structures and behaviors of the architecture.
  - 3. Constraints. A constraint is a design decision that's already been made.

## Summary

- To express a quality attribute requirement we use a quality attribute scenario. The parts of the scenario are:
  - 1. Source of stimulus.
  - 2. Stimulus
  - 3. Environment.
  - 4. Artifact.
  - 5. Response.
  - 6. Response measure.

## Summary

- An architectural tactic is a design decision that affects a quality attribute response. The focus of a tactic is on a single quality attribute response.
- Architectural patterns can be seen as "packages" of tactics.
- The seven categories of architectural design decisions are:
  - 1. Allocation of responsibilities
  - 2. Coordination model
  - 3. Data model
  - 4. Management of resources
  - 5. Mapping among architectural elements
  - 6. Binding time decisions

## **Chapter 5: Availability**

## What is Availability?

- Availability refers to a property of software that it is there and ready to carry out its task when you need it to be.
- Availability refers to the ability of a system to mask or repair faults such that the cumulative service outage period does not exceed a required value over a specified time interval.
- Availability is about minimizing service outage time by mitigating faults

## **Availability**

- Availability v.s. reliability or dependability
  - Availability encompasses what is normally called reliability.
  - Availability encompasses other consideration such as service outage due to period maintenance
- Availability is closely related to
  - security, e..g, denial-of-service
  - performance

**—** ...

## **Availability General Scenario**

Portion of Scenario	Possible Values
Source	Internal/external: people, hardware, software, physical infrastructure, physical environment
Stimulus	Fault: omission, crash, incorrect timing, incorrect response
Artifact	System's processors, communication channels, persistent storage, processes
Environment	Normal operation, startup, shutdown, repair mode, degraded operation, overloaded operation
Response	Prevent the fault from becoming a failure  Detect the fault:  log the fault  notify appropriate entities (people or systems)  Recover from the fault  disable source of events causing the fault  be temporarily unavailable while repair is being effected  fix or mask the fault/failure or contain the damage it causes  operate in a degraded mode while repair is being effected
Response Measure	Time or time interval when the system must be available Availability percentage (e.g. 99.999%) Time to detect the fault Time to repair the fault Time or time interval in which system can be in degraded mode Proportion (e.g., 99%) or rate (e.g., up to 100 per second) of a certain class of faults that the system prevents, or handles without failing

## Sample Concrete Availability Scenario

- The heartbeat monitor determines that the server is nonresponsive during normal operations. The system informs the operator and continues to operate with no downtime.
  - Stimulus: non-responsiveness
  - Response: inform the operator
  - Response measure: no downtime, or 100 availability percentages
  - Environment: normal operation
  - Artifact: heartbeat monitor
  - Stimulus source: server

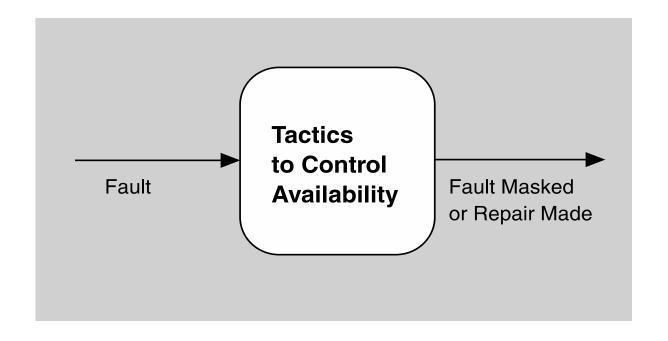
## Goal of Availability Tactics

- Fault v.s. failure ?
- A failure occurs when the system no longer delivers a service consistent with its specification
  - this failure is observable by the system's actors.
- A fault (or combination of faults) has the potential to cause a failure.

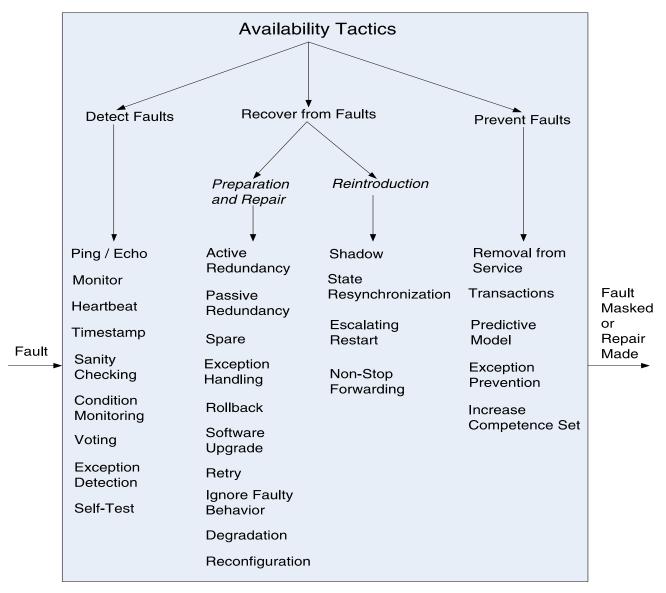
## Goal of Availability Tactics

- Availability tactics enable a system to endure faults so that services remain compliant with their specifications.
- The tactics keep faults from becoming failures or at least bound the effects of the fault and make repair possible.

## Goal of Availability Tactics



## **Availability Tactics**



#### **Detect Faults**

- Ping/echo: used to determine reachability and the round-trip delay through the associated network path.
- Monitor: a component used to monitor the state of health of other parts of the system

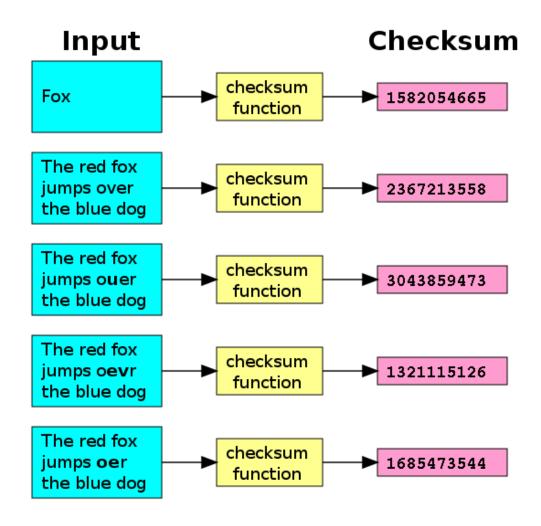
### Detect Faults: Heartbeat

- Heartbeat: a periodic message exchange between a system monitor and a process being monitored.
  - The process periodically resets the watchdog timer in its monitor,
  - Piggybacking the heartbeat messages on to other control messages reduces the overhead
- Difference between ping and heartbeat?
  - Who initiates the health check?

### **Detect Faults**

- Timestamp: used to detect incorrect sequences of events, primarily in distributed message-passing systems.
- Condition Monitoring: checking conditions in a process or device, or validating assumptions made during the design.
  - For example, checksum in data storage and transmission

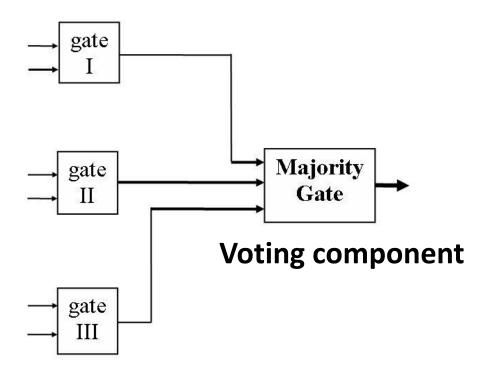
#### Checksum



Effect of a typical checksum function (the Unix cksum)

#### **Detect Faults**

 Voting: the common realization of this tactic is Triple Modular Redundancy (TMR)



#### **Detect Faults**

- Exception Detection: detection of a system condition that alters the normal flow of execution, e.g. system exception, parameter typing, timeout.
- **Self-test**: procedure for a component to test itself for correct operation.

- Active Redundancy (hot spare): all nodes in a protection group process identical inputs in parallel, allowing redundant spares to maintain synchronous state with the active nodes.
- Spare (cold spare): redundant spares of a protection group remain out of service until a fail-over occurs, at which point a power-onreset procedure is initiated on the redundant spare prior to its being placed in service.

- Passive Redundancy (warm spare): only the active members of the protection group process input traffic;
- one of their duties is to provide the redundant spare(s) with periodic state updates.

用勇气改变可以改变的事情, 用胸怀接收不可以改变的事情, 用智慧区分二者的不同!



- Rollback: revert to a previous known good state, referred to as the "rollback line".
- This tactic is combined with redundancy tactics
- After a rollback has occurred, a standby version of the failed component becomes active
- Rollback depends on a copy of a previous state (a checkpoint)
- Checkpoint can be stored in a fixed location and needs to be updated regularly

 Exception Handling: dealing with the exception by reporting it or handling it, potentially masking the fault by correcting the cause of the exception and retrying.

- Retry: where a failure is transient and retrying the operation may lead to success.
  - For example, network re-transmission
- Ignore Faulty Behavior: ignoring messages sent from a source when it is determined that those messages are spurious.
  - E.g., ignore the messages from a denial of service attacker

- Degradation: maintains the most critical system functions in the presence of component failures, dropping less critical functions.
- Reconfiguration: reassigning responsibilities to the resources left functioning, while maintaining as much functionality as possible.

#### **Prevent Faults**

- Removal From Service: temporarily placing a system component in an out-of-service state for the purpose of mitigating potential system failures
- Transactions: bundling state updates so that asynchronous messages exchanged between distributed components are atomic, consistent, isolated, and durable.
- Predictive Model: take corrective action when conditions are detected that are predictive of likely future faults.

#### **Prevent Faults**

- Exception Prevention: preventing system exceptions from occurring by preventing it via smart pointers, abstract data types, wrappers.
- Increase Competence Set: designing a component to handle more cases—faults—as part of its normal operation

### Summary

- Availability refers to the ability of the system to be available for use when a fault occurs.
- The fault must be recognized (or prevented) and then the system must respond.
- The response will depend on the criticality of the application and the type of fault
  - can range from "ignore it" to "keep on going as if it didn't occur."

#### Summary

- Tactics for availability are categorized into detect faults, recover from faults and prevent faults.
- Detection tactics depend on detecting signs of life from various components.
- Recovery tactics are retrying an operation or maintaining redundant data or computations.
- Prevention tactics depend on removing elements from service or limiting the scope of faults.